

It emphasized:

- New scholars to serve as change agents regarding the use and teaching of research methods and the responsiveness of the peer-review process;
- More attention to the method of action research to increase engagement with the issues and practice of public administration;
- Commitment to methodological pluralism; and
- Reformulation of public administration and defining public administration as “a socially-embedded process of collective relationships, dialogue, and action to promote human flourishing for all”.

The second phase of the Conference, held from 5th to 7th September 2008, at Lake Placid, New York, was more of a traditional conference format, attended by two hundred and twenty (220) scholars and practitioners from thirteen (13) different countries — this group included at least thirty (30) veterans of either Minnowbrook I or Minnowbrook II.

The following are a range of questions addressed at the Phase Two conference:

- How is the field of Public Administration different in 2008 from 1968 and 1988? What is Public Administration in 2008?
- Can we draw important theoretical and empirical conclusions about the market-oriented New Public Management that now has a 30 year history?
- Given the influx of scholars from many disciplines into Public Administration, is Public Administration closer or farther away from developing a core theoretical base?
- How are new ideas about networked governance and collaborative public management changing the way we look at Public Administration, Public Management and Public Service? Are they changing the practice of Public Administration? Should they change what we teach in our programs?
- How has globalization affected our understanding of the key challenges that face the study and practice of Public Administration, Public Management, and Public Service in the United States, the developed world, and developing and transitional countries?

### **Minnowbrook Conference -III sheds new light on the current trajectory of public administration:**

#### **MBC-3**

- Theme of MBC-3 was not about NPM only, it talk about old PA , NPM and NPs.
- The theme itself was much clear that MBC 3 don't want to discontinue , relegate democratic principle.
- Their contribution was a new definition to PA which was democratic, more comprehensive which reflect today's aspect of society rather than past definition where PA is defined in terms of implementation of public law.

#### **Trajectory:**

Trajectory of public administration is concerned with broadly two aspects- as a discipline and as an institution. Public administration trajectory is concerned about the present situation of public administration in terms of its discipline i.e theory building approach, method, subject matter and what is the status of discipline of public administration.

- **methods**- as of now its trajectory is methodological pluralism given by MBC-III
- **subject matter** -[write agenda of MBC-III]; Public management, information technology, public governance public policy.
- **Theme**- “The Future of Public Administration, Public Management, and Public Service around the World”